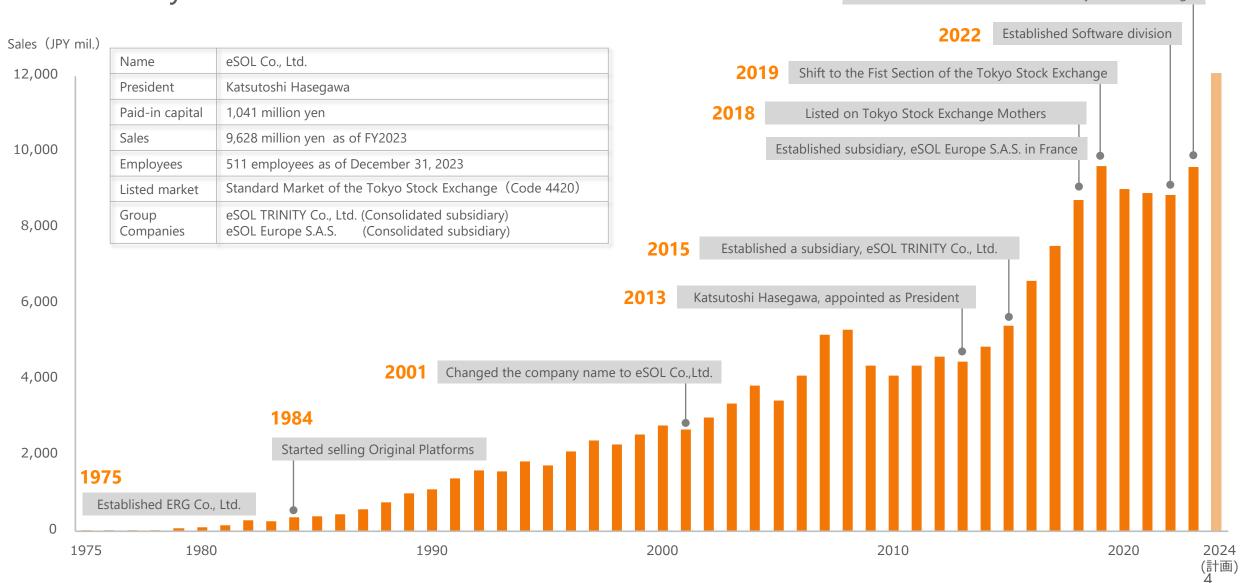


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# 1. Corporate profile

## History



2023

Shift to the Standard Market of the Tokyo Stock Exchange

### **Business**



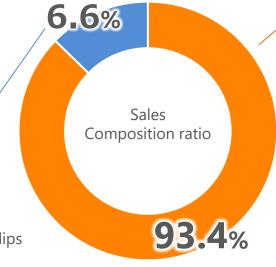
### **Sensing Solution Business**

#### Logistics related business

- Automotive printer for issuing dedicated slips

Ordinary temperature handy terminal

 Development and sale of environmental resistant handy terminal and sales-support software



#### Sensor network business

- Proposal of sensor network system

#### **Embedded Software Business**

#### **Embedded Software Products**

- Development and sale of RTOS (real-time operating system) RTOS
- Sale of tools for the development of embedded software

#### **Engineering Services**

- Undertaking engineering service for embedded software
- Consultancy related to the development of embedded software
- Education to engineers developing embedded software







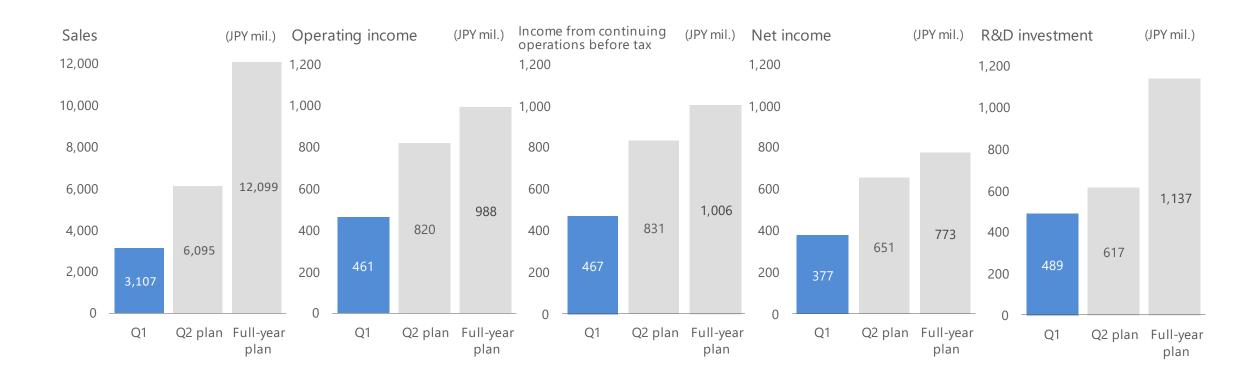


FY2023

2. Summary of FY2024 First Quarter (Q1) Results

## Summary of Q1 Results (Progress of planned value)

The progress of the plan as of February 14, 2024 is shown as below.



## Summary of Results (year-over-year)

- Sales increased in both the embedded software business and the sensing solutions business.
- The increase in profit was mainly due to higher sales of embedded software products.

				(JPY mil.)						
	Q1	Q1								
	FY 2023	FY 2024	Δ	YoY	Sales by segment					(JPY mil.)
Sales	2,235	3,107	+872	+39.0%		by segment	Q1 FY 2023	Q1 FY 2024	Δ	YoY
Cost of goods sold	1,434	1,804	+369	+25.7%		Embedded Software Business	2,103	2,987	+884	+42.1%
cost of goods sold	1,757	1,004	1 303	1 25.1 70		Embedded Software Products	319	926	+607	+190.4%
Revision up	58	203	+144	+247.2%		Engineering Services	1,784	2,061	+277	+15.5%
6 6	000	4 202	. 502	. 62.00/		Sensing Solution Business	115	134	+19	+16.8%
Gross profit	800	1,303	+503	+62.9%		Adjustments for consolidation	16	▲14	▲31	-
SG&A	831	842	+10	+1.3%						
R&D expenses	305	286	▲18	▲6.1%	Operating income by segment				(JPY mil.)	
Operating income	<b>▲</b> 31	461	+492	_		by segment	Q1 FY 2023	Q1 FY 2024	1	YoY
Income from continuing		401	. 132			Embedded Software Business	FY 2023 ▲49	472	+522	-
operations before tax	<b>▲</b> 24	467	+491	-		Sensing Solution Business		0	+2	
•							40			_
Net income	38	377	+339	+879.9%		Adjustments for consolidation	19	<b>▲</b> 12	<b>▲</b> 32	

### Summary of Results (R&D investment)

### Basic policy of R&D investment

We continue to invest approximately 10% of sales in R&D every fiscal year, aiming to further enhance the functionality of our products.

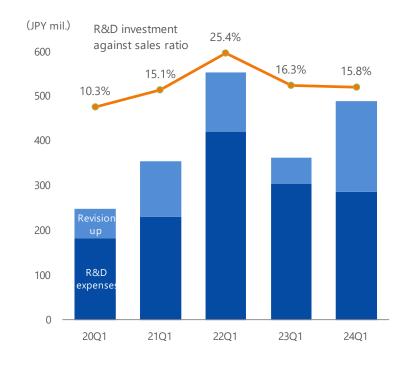
### Policy of this FY

We continue R&D investment in order to participate in the market, "CASE", being a mainstream of the automotive market that we is our target.

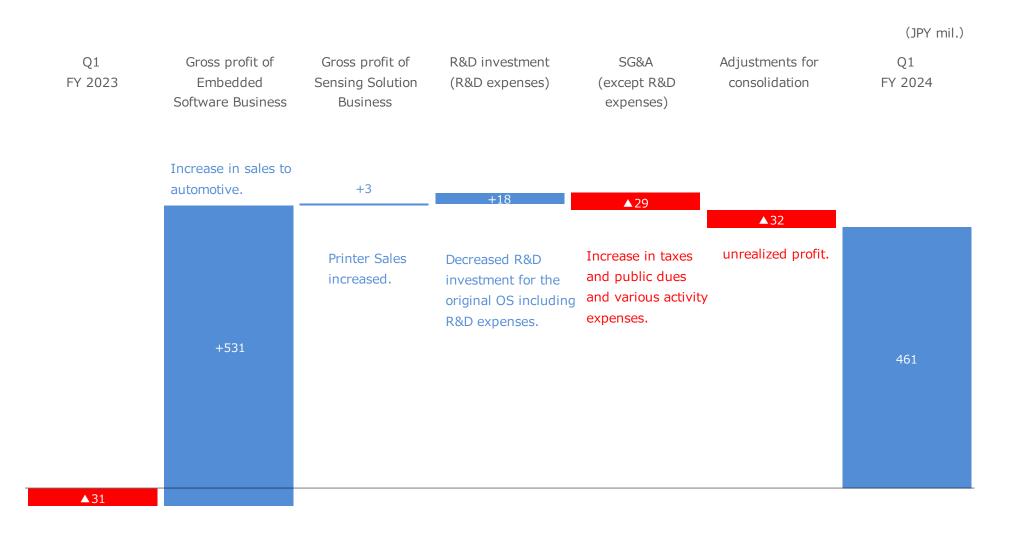
(IDV mil)

				(JPY MII.)
	Q1	Q1		
	FY 2023	FY 2024	⊿	YoY
Sales	2,235	3,107	+872	+39.0%
R&D investment	363	489	+126	+34.7%
R&D expenses	305	286	<b>▲</b> 18	▲6.1%
Revision up	58	203	+144	+247.2%
Investment against sales ratio	16.3%	15.8%	-	-

R&D expenses	- Investment in new products - Allocated to Cost of Selling
Revision up	<ul><li>Investment to update existing products</li><li>Allocated to Cost of goods sold</li></ul>

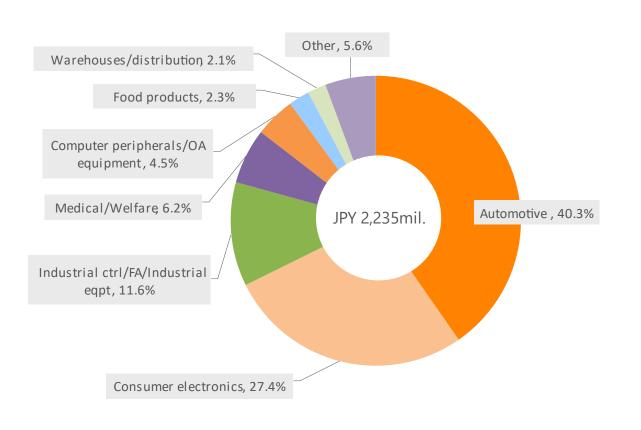


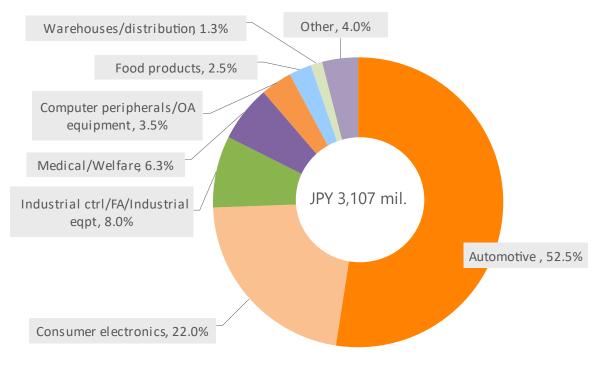
## Walk of operating income (year-over-year)



### Sales by segments of customers (year-over-year)

\*"Other" includes adjustments for consolidation





Q1 FY2023

Q1 FY2024

### Summary of Plan (Shareholder Return)

eSOL will remunerate shareholders in accordance with the following policies:

### Dividend policy

Stable financial position

Stable dividend payout ratio in accordance with performance

Investing internal reserve in enhancing corporate value (R&D, human development, etc.)

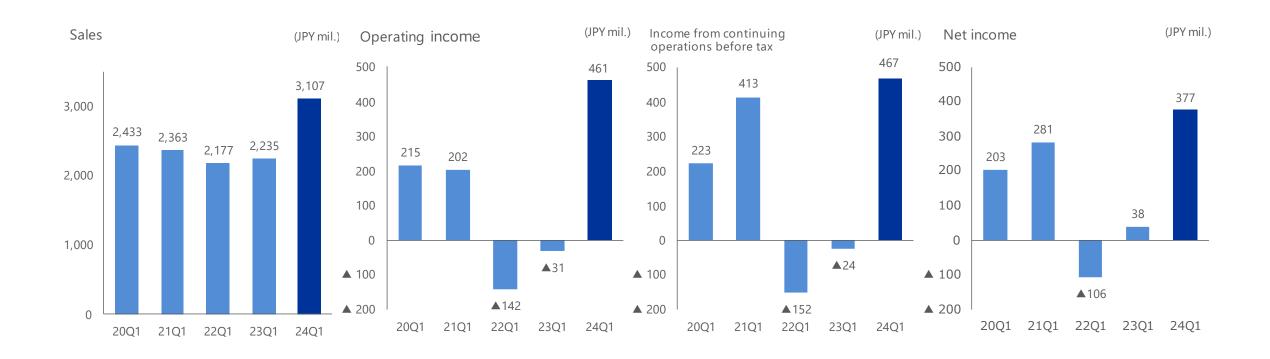
### Dividend amount

The dividend amount is planned to remain the same as in the previous year as a stable dividend.

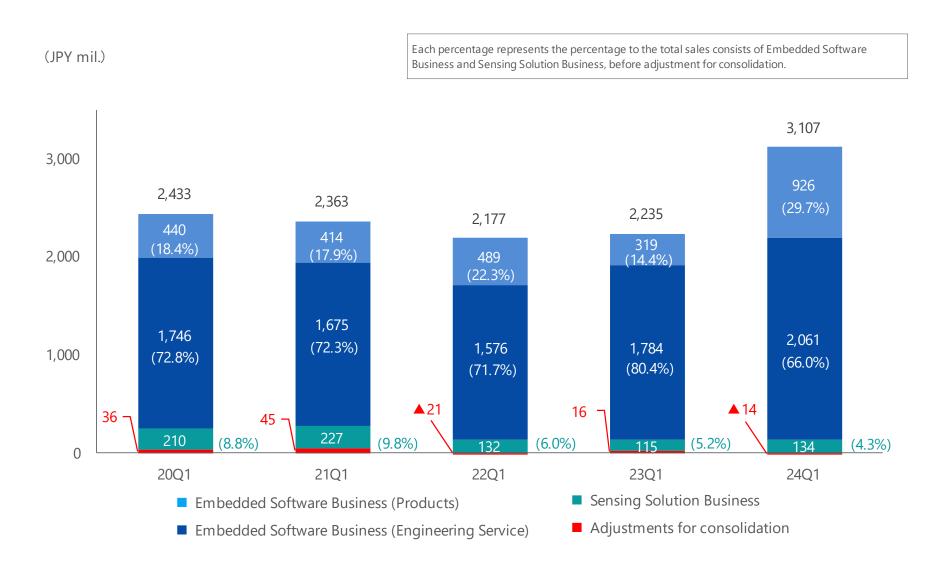
	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
Dividend per share	5.50yen	5.50yen	5.50yen	5.50yen	5.50yen
(interim dividend included)	(1.50yen)	(1.50yen)	(1.50yen)	(1.50yen)	(1.50yen)
Dividend payout ratio	16.6%	55.8%	-	82.1%	-

## Appendix

## Comparison over the last five years



### Comparison over the last five years (Sales by segment)



## Comparison over the last five years (R&D investment)

(JPY mil.)

					(JPY IIII.)
	Q1 FY2020	Q1 FY2021	Q1 FY2022	Q1 FY2023	Q1 FY2024
R&D expenses	183	231	420	305	286
Revision up	66	124	132	58	203
R&D investment	250	356	552	363	489
	Q1 FY2020	Q1 FY2021	Q1 FY2022	Q1 FY2023	Q1 FY2024
Sales	2,433	2,363	2,177	2,235	3,107
Cost of goods sold	1,620	1,517	1,407	1,434	1,804
Revision up	66	124	132	58	203
Cost of goods sold (excluding Revision up)	1,553	1,392	1,274	1,376	1,600
Gross profit	813	846	770	800	1,303
Gross profit margin ratio	33.4%	35.8%	35.4%	35.8%	42.0%
Gross profit (excluding Revision up)	879	970	902	859	1,506
Gross profit margin ratio (excluding Revision up)	36.2%	41.1%	41.5%	38.4%	48.5%
SG&A	597	643	912	831	842
R&D expenses	183	231	420	305	286
SG&A (excluding R&D expenses)	413	411	492	526	555
Operating income	215	202	<b>▲</b> 142	▲31	461
Operating income margin ratio	8.9%	8.6%	-	-	14.8%
Operating income (excluding R&D expenses)	466	558	410	332	951
Operating income margin ratio (excluding R&D expenses)	19.2%	23.7%	18.8%	14.9%	30.6%
Operating income (excluding R&D exenpses, including Revision up)	399	434	277	273	747
Operating income margin ratio (excluding R&D exenpses, including Revision up)	16.4%	18.4%	12.8%	12.3%	24.1%

### Notes on this document

Any statements contained in this document that are not historical facts are forward-looking statements based on publicly available information at the time of issuing this document, and therefore, will not guarantee such as the result of operation in the future.

All forward-looking statements are subject to various risks and uncertainties that could cause actual results to differ materially from expectations.

Risks and uncertainties above include but not limited to factors for economical condition in Japan or overseas and trend in the related industries.

eSOL undertakes no obligation to publicly update or revise any forward-looking statements notwithstanding new information or events.

Information other than eSOL group contained in this documents is publicly known, and also, eSOL undertakes no obligation to guarantee its accuracy or adequacy.

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